Q1 The following survey asks questions pertaining to your experience in Pennsylvania's CWEB or CWEL programs. Please note that because of the logic of the survey, question numbers may not be displayed sequentially as you move through the survey.

Q2 Are you currently employed?
   ○ Yes (1)
   ○ No (2)

Q3 Which program did you graduate from most recently?
   ○ CWEB (1)
   ○ CWEL (2)

Q4 This set of questions is about your work environment. Please answer them thinking about your position at your agency. There are no right or wrong answers. If you are unsure of your response check not applicable.
Q5 The following questions are about your experiences in public child welfare

<table>
<thead>
<tr>
<th>People I work with are direct and honest with each other. (1)</th>
<th>To a very little extent (1)</th>
<th>To a little extent (2)</th>
<th>To some extent (3)</th>
<th>To a great extent (4)</th>
<th>To a very great extent (5)</th>
<th>N/A (6)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>People I work with accept criticism without becoming defensive. (2)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>People I work with function as a team. (3)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>People I work with constructively confront problems. (4)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>People I work with are good listeners. (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Labor and management have a productive working relationship. (6)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>This organization motivates me to put out my best efforts. (7)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>This organization respects its workers. (8)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>
This organization treats people in a consistent and fair manner. (9)

There is an atmosphere of trust in this organization. (10)
The following questions are about your experiences in public child welfare.

<table>
<thead>
<tr>
<th>Question</th>
<th>To a very little extent (1)</th>
<th>To a little extent (2)</th>
<th>To some extent (3)</th>
<th>To a great extent (4)</th>
<th>To a very great extent (5)</th>
<th>N/A (6)</th>
</tr>
</thead>
<tbody>
<tr>
<td>This organization motivates people to be efficient and productive.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>I get enough information to understand the big picture here.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>When changes are made, the reasons why are made clear.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>I know what's happening in work sections outside my own.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>I get the information I need to do my job well.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>I have a say in decisions that affect my work.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>I am asked to make suggestions about how to do my job better.</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>This organization values the ideas of workers at every level. (8)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---------------------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>My opinions count in this organization. (9)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Job requirements are made clear by my supervisor. (10)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Q7 The following questions are about your experiences in public child welfare.

<table>
<thead>
<tr>
<th></th>
<th>To a very little extent (1)</th>
<th>To a little extent (2)</th>
<th>To some extent (3)</th>
<th>To a great extent (4)</th>
<th>To a very great extent (5)</th>
<th>N/A (6)</th>
</tr>
</thead>
<tbody>
<tr>
<td>When I do a good job, my supervisor tells me. (1)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>My supervisor takes criticism well. (2)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>My supervisor delegates responsibility. (3)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>My supervisor gives me criticism in a positive way. (4)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>My supervisor is a good listener. (5)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>My supervisor tells me how I'm doing. (6)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>Decisions made at meetings get put into action. (7)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>Everyone takes part in discussions at meetings. (8)</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
<tr>
<td>Our discussions</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
<td>o</td>
</tr>
</tbody>
</table>
in meetings stay on track.
(9)
Time in meetings is well spent.
(10)
Meetings tap the creative potential of the people present. (11)

Q8 Are you currently employed at a county children and youth agency?
- Yes (1)
- No (2)
- Not Applicable (3)

Q9 Please note new place of employment

Q10 Do you work at an agency that provides services to child welfare involved families as its primary role? For example, foster care or on-going child and family services related to maltreatment.
- Yes (1)
- No (2)
- Not applicable (3)
Q11 What is your current job title?

- Acting Director (1)
- Administrator/Director (2)
- Caseworker I (3)
- Caseworker II (4)
- Caseworker III (5)
- Fiscal Officer (6)
- Program Analyst (7)
- Regional Program Staff (8)
- Supervisor (9)
- Other (10) __________________________________________________
Q12 What is your primary work unit (if you work in more than one, please choose the one that you spend the majority of your time working in):

- Intake (Screening, Intake Assessment) (1)
- Ongoing (In-home, CPS, GPS, Family Preservation) (2)
- Substitute Care (Out of home placement, e.g., foster care) (3)
- Adoption (4)
- Independent Living (5)
- School (6)
- Administrative (Manager, Director/Assistant, Administrator/Assistant, Program Specialist, Contract Monitor) (7)
- Non-direct service (Clerical, Fiscal, Business) (8)
- Other direct service (Homemaker, Case aid, Family Group Coordinator/Facilitator) (9)

Q13 In a typical month, how many families and children are you responsible for managing? Please enter a 0 for both if you have no caseload.

- Number of Families (1) ________________________________
- Number of Children (2) ________________________________

Q14 What is the geographic descriptor of your county child welfare agency?

- Rural (1)
- Suburban (2)
- Urban (3)
Q15 Within what OCYF region is your county child welfare agency based?

- Central (1)
- Northeastern (2)
- Southeastern (3)
- Western (4)

Q16 How many years of full-time experience, including your present job if applicable, have you had in child welfare?

________________________________________________________________

Q17 How many years have you worked in your present agency?

________________________________________________________________

Q18 Thinking about your current responsibilities at your child welfare agency, have you had the opportunity to supervise and/or mentor current CWEB students?

- Yes (1)
- No (0)

Display This Question:

If Q18 = 1
Q19  Thinking about caseworkers currently in your agency with similar education and experience, please rate the CWEB students you supervise/mentor on the following traits:

<table>
<thead>
<tr>
<th></th>
<th>Poor (1)</th>
<th>Fair (2)</th>
<th>Good (3)</th>
<th>Very Good (4)</th>
<th>Superior (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Interpersonal Relations</strong> (e.g., shows respect and tolerance for people, relates well to others, demonstrates empathy)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td><strong>Adaptability</strong> (e.g., able to adapt to new situations with ease, open to incorporating new methods into work)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td><strong>Communication Skills</strong> (e.g., able to effectively express self and pertinent information in written and oral communication, listens attentively)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td><strong>Observation Skills</strong> (e.g., able to observe and identify important information, can accurately describe observations)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td><strong>Planning and Organizing Work</strong> (e.g., able to arrange daily activities in a logical and efficient manner, can reprioritize when necessary)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td><strong>Analytic Thinking</strong> (e.g., uses a range of information sources to form hypotheses and make sound decisions)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td><strong>Motivation</strong> (e.g., persistently displays a high level of effort and)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
<tr>
<td>7</td>
<td>Self-Awareness/Confidence (e.g., recognizes own strengths, limitations, and emotional reactions and how they impact his/her work, has a strong sense of capabilities)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Sense of Mission (e.g., shows passion and dedication toward working with children and families)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Teamwork (e.g., contributes to organizational goals, easily collaborates with other internal and external staff)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Q27 Have you taken the LSW/LCSW examination?

- Yes (1)
- No (2)

Display This Question:

If Q27 = 1

Q28 Did you pass the LSW/LCSW examination?

- Yes (1)
- No (2)
Q29 Which CWEL school did you attend?

- Bloomsburg University (1)
- Bryn Mawr College (2)
- PennWest: California University of Pennsylvania (3)
- PennWest: Edinboro University (4)
- Kutztown University (5)
- Lock Haven University (6)
- Mansfield University (7)
- Marywood University (8)
- University of Pennsylvania (9)
- University of Pittsburgh (10)
- Shippensburg University (11)
- Temple University (12)
- West Chester University (13)
- Widener University (14)

Q30 What month and year did you graduate?

- Month (mm) (1) ________________________________
- Year (yyyy) (2) ________________________________
Q31 Did you complete the CWEB program?

- Yes (1)
- No (2)

Q32 Which school did you attend for your undergraduate degree?

- Bloomsburg University (1)
- PennWest: California University of Pennsylvania (2)
- East Stroudsburg University (15)
- PennWest: Edinboro University (3)
- Kutztown University (4)
- Lock Haven University (5)
- Mansfield University (6)
- Marywood University (7)
- Millersville University (8)
- University of Pittsburgh (9)
- Shippensburg University (10)
- Slippery Rock University (11)
- Temple University (12)
- West Chester University (13)
- Widener University (14)
Q33 At what agency did you do your CWEB commitment?

- Adams County (1)
- Allegheny County (2)
- Armstrong County (3)
- Beaver County (4)
- Bedford County (5)
- Berks County (6)
- Blair County (7)
- Bradford County (8)
- Bucks County (9)
- Butler County (10)
- Cambria County (11)
- Cameron County (12)
- Carbon County (13)
- Centre County (14)
- Chester County (15)
- Clarion County (16)
- Clearfield County (17)
- Clinton County (18)
- Columbia County (19)
- Crawford County (20)
- Cumberland County (21)
- Dauphin County (22)
- Delaware County (23)
- Elk County (24)
- Erie County (25)
- Fayette County (26)
- Forest County (27)
- Franklin County (28)
- Fulton County (29)
- Greene County (30)
- Huntingdon County (31)
- Indiana County (32)
- Jefferson County (33)
- Juniata County (34)
- Lackawanna County (35)
- Lancaster County (36)
- Lawrence County (37)
- Lebanon County (38)
- Lehigh County (39)
- Luzerne County (40)
- Lycoming County (41)
- McKean County (42)
○ Mercer County (43)
○ Mifflin County (44)
○ Monroe County (45)
○ Montgomery County (46)
○ Montour County (47)
○ Northampton County (48)
○ Northumberland County (49)
○ Perry County (50)
○ Philadelphia County (51)
○ Pike County (52)
○ Potter County (53)
○ Schuylkill County (54)
○ Snyder County (55)
○ Somerset County (56)
○ Sullivan County (57)
○ Susquehanna County (58)
○ Tioga County (59)
○ Union County (60)
○ Venango County (61)
○ Warren County (62)
○ Washington County (63)
Q34 Are you still at the agency where you served your CWEB commitment?

- Yes (1)
- No (2)
Q35 Please indicate how much you agree with these statements about your CWEB program:

| My undergraduate degree program prepared me for working in child welfare (1) | Strongly Disagree (1) | Disagree (2) | Somewhat Disagree (3) | Neither Agree nor Disagree (4) | Somewhat Agree (5) | Agree (6) | Strongly Agree (7) |
| My undergraduate degree program prepared me for graduate school (2) | | | | | | | |
| Through the CWEB and CWEL programs, I will be able to make an important contribution to individuals and society (3) | | | | | | | |

Q39 Have you been promoted since completing the program?

- Yes (1)
- No (2)

Display This Question:
If Q39 = 1
Q40 Please list both former and current positions:

- Former: (1) ________________________________
- Current: (2) ________________________________

Q41 Occasionally our graduates receive awards (i.e., caseworker of the month, children’s crusader award, community service award, praise from agencies or consumers (DHS newsletter, letter of recognition from the county, commended on casework practice) or have outstanding achievements either academically (i.e., honor society inductions, dean’s list, scholarships) or in the work force (i.e., starting new programs or initiatives within your agency, promotions, positive feedback from your families). Have you had any such awards, praise, or achievements since completing your last survey?

- Yes (1)
- No (2)

Display This Question:
If Q41 = 1

Q42 Please describe your award, achievement, and/or accomplishment.

________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________
________________________________________________________________

Q43 Tell us about other activities you have participated in that have contributed to the field of child welfare.

________________________________________________________________
________________________________________________________________
Q44 What professional development opportunities have you participated in since completing the program?

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

Q45 How have you mentored colleagues or disseminated your enhanced skills to others in your agency?

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

Q46 Leadership comes in all forms. How have you led others or championed initiatives within your agency?

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________
Q47 Please share with us any additional comments you have about the CWEB and CWEL programs.

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

Q48 Gender

- Male (1)
- Female (2)

________________________________________________________________________

Q49 Age

________________________________________________________________________
Q50 Race (select all that apply)

☐ African American (1)
☐ Caucasian (2)
☐ Alaskan Native/Native American (3)
☐ Asian (4)
☐ Native Hawaiian/Pacific Islander (5)
☐ Unknown (6)

Q51 Hispanic Origin:

☐ Yes (1)
☐ No (2)

End of Block: Demographics